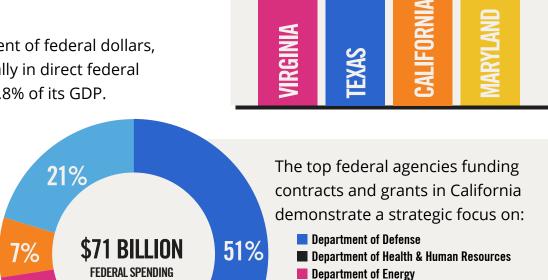


The Latino Community Foundation, in partnership with the Nowak Metro Finance Lab at Drexel University, studied California's public procurement economy and identified key characteristics and guiding principles to unlock its full potential.

California is a major recipient of federal dollars, receiving \$71 billion annually in direct federal spending—equivalent to 1.8% of its GDP.





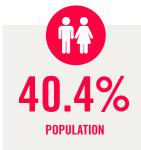
Latino-owned businesses capture only  $\sim$ 2% of federal contracts in California, even though Latinos make up 40% of the population and 11.4% of employer firms.

NASA

Top 5 Agencies based on Federal Direct Spending in California.

Other

Average 2021-2023.





8%

13%







## THE CALIFORNIA PROCUREMENT ECONOMY

We created a database with more than 4,100 Latino firms in California that are part of the procurement journey and have different capabilities and needs.

Priority Growth and Emerging
Opportunities Sectors offer the best
procurement opportunities for Latino
firms. These are sectors where there is
already a base of Latino firms trying to
tap into procurement, and the market
size of federal spending is significant.



## CALIFORNIA'S LATINO FIRMS ARE ALREADY IN THE PROCUREMENT JOURNEY STAGE 1 2,884 Procurement Starters STAGE 2B 963 Firms securing Small Prime Contracts STAGE 2B Prime Contracts

STAGE 1	STAGE 2A	STAGE 2B	STAGE 3
<b>0 – 2</b>	5 - 16	<b>5 – 17</b>	11 - 19
Years in Procurement	Years in Procurement	Years in Procurement	Years in Procurement
\$660K - \$4.7M Annual Sales	<b>\$2.5M - \$24.9M</b> Annual Sales	\$4M - \$28.5M Annual Sales	<b>\$26.1M - \$187M</b> Annual Sales
1 - 5	4 – 23	3 – 21	6 – 46
Number of Employees	Number of Employees	Number of Employees	Number of Employees

PRIORITY	EMERGING OPPORTUNITIES	MODERATE	LIMITED	LOW
GROWTH		DEVELOPMENT	Potential	Strategic focus
13	48	46	<b>51</b>	11
Sectors	Sectors	Sectors	Sectors	Sectors
\$2.3B	\$1.7B	\$0.3B	<b>\$0.1B</b> Latino Spending	\$0.01B
Latino Spending	Latino Spending	Latino Spending		Latino Spending
<b>695</b> Latino Firms	<b>2,650</b> Latino Firms	<b>826</b> Latino Firms	<b>576</b> Latino Firms	14 Latino Firms

The path forward needs to consider these principles in developing and implementing strategies to strengthen Latino firms:

- 1 REDUCE FRAGMENTATION
- 2 ADAPT TO THE SHIFTING FEDERAL LANDSCAPE
- FOCUS ON PROCUREMENT STARTERS & READY-TO-SCALE FIRMS
- FOCUS ON BIG-MONEY & FUTURE-ORIENTED SECTORS

## CONCLUSION

The roadmap for Latino business growth includes strengthening Latino participation in high-value sectors, reducing ecosystem fragmentation, accelerating accessible business-scaling resources across business stages, and adapting to evolving federal procurement dynamics. By implementing these guiding principles, California can harness its federal procurement economy as a powerful tool for Latino supplier development and wealth creation, ensuring that Latino entrepreneurs have the resources, networks, and capital needed to thrive in the evolving marketplace.

**About Latino Community Foundation:** The Latino Community Foundation (LCF) is on a mission to unleash the civic and economic power of Latinos. LCF has the largest network of Latino philanthropists in the country and has raised \$100 million to build Latino civic and political power. It is the largest Latino-serving foundation in the nation. In 2023, LCF named former U.S. Housing and Urban Development Secretary Julián Castro as its CEO.

**About the Nowak Lab:** The Nowak Metro Finance Lab was founded in 2018 to help cities identify and implement innovative strategies to leverage public assets and fund public infrastructure for public benefit, with a focus on supporting inclusive and equitable growth. The Lab honors the legacy of Jeremy Nowak, the widely respected urban thought leader and practitioner. The Lab's founding director is Bruce Katz, who co-authored The New Localism: How Cities Can Thrive in the Age of Populism with Jeremy Nowak.